



# Economic Incentives and Environmental Transformation in the Global Beverage Industry

Dr.A.Shaji George

Independent Researcher, Chennai, Tamil Nadu, India.

---

**Abstract** – The beverage industry is producing revenues worth 1.5 trillion annually, yet it is on the verge of imminent environmental crisis that has been threatening its existence in the long-term. This paper demonstrates how economic motivation even without moral reasoning can bring actual environmental change in production, distribution, and consumption. The study, through an analysis of external costs, market instruments, circular economy, and policy alternatives, concludes that matching money with environmental objectives are more effective at promoting better sustainability outcomes than voluntary programs or regulations in isolation. In practical examples, bottle-deposit return program in Germany, enzymatic recycling of plastics and bottle-deposit return programs in Coca-Cola companies can be mentioned. The article provides practical instruments to leaders, policymakers, consumers, and investors with focus on lifecycle assessment, extended producer responsibility, price on carbon and transparent reporting. A turning point has come to the industry: water scarcity, plastic pollution, and climate change are making environmental stewardship not a moral obligation of the business, but a necessary need. The transforming of the market in such a way that sustainability pays will result in environmental leadership as a competitive advantage, rather than an expense.

**Keywords:** Sustainable packaging, Circular economy, Water stewardship, Carbon footprint reduction, Consumer-driven sustainability, Market-based environmental mechanisms.

## 1. INTRODUCTION

The beverage industry is on the crossroads where the pressing needs of the economy and the environment are clashing. Being among the most important consumer-goods industries in the world, it imports billions annually and produces huge amounts of packaging waste, consumes much water and contributes to global carbon emission. It is a mixture of profits and environmental destruction, so here is the dilemma and the opportunity: how can a business, which is tied to everyday life, transform its routines to achieve the sustainability standards of the 21st century?

The environmental change in most industries today is brought about by economic incentives and the beverage sector is no exception. Rules by themselves tend to be inadequate to drive rapid, extensive changes towards addressing the grave problems. Rather, sustainability strategies are being transformed by market tools, monetary incentives and consumer pressure. The industry is radically rethinking its attitude to the environment because of deposit schemes that push bottle recycling, and carbon pricing that put renewables in the same cost category.

The transformations are realized in all levels of the supply chain. Major business corporations are investing billions in sustainable packaging not only as a CSR, but also as intelligent business decisions supported by economic reasoning. The move to lightweight materials, which can be recycled and circular models is an indication that sustainability and profit are becoming more associated with each other. The ones that fail to adapt face reputational losses and actual financial consequences including limited



access to markets, increased operation expenses, and a lack of investor trust.

Another area of major change where money can influence it is in the area of water stewardship. With the increasing water scarcity across the world, conservation is becoming not only appropriate but also crucial to the existence of beverage companies, which highly depend on clean water. Water-efficiency investments, watershed preservation as well as local collaborations are aimed at enabling operations and ensuring long-term water availability.

Consumers also matter. The increasing environmental consciousness, particularly within the young consumer market, favors those brands that demonstrate actual dedication in the market. Sustainability has ceased to be a cost center and has become a source of revenue: environmentally friendly products are able to attract more premiums and create a more loyal customer base. The economic indicator is obvious, green products are sold.

Yet obstacles remain. The expensive initial set ups, lack of infrastructure in the emerging markets and intricate global supply chains negatively affect development. The question of whether brand promises are real, whether various incentives can work, and whether it is fast enough to change in accordance to the needs of the environment remain.

This paper examines the renewal of environmental practices in the global beverage industry by using economic incentives, drivers of change, effectiveness, and general implications to sustainable business. This blend of trade and preservation is important to get a clear picture of how to accelerate the transition to a sustainable global economy, as the understanding would be critical to policymakers, industry leaders, and stakeholders.

## 2. OBJECTIVES

The paper establishes some interconnected objectives towards the interface point of economics and environmental responsibility within the beverage industry. To begin with, it also shows that money can ignite a process of environmental change in cases where ethical speech and legal conformity fail. Second, it provides practical frameworks to stakeholders that will achieve both ecological and economic rewards based on case studies, new technology, and policy alternatives. Third, it reveals the real cost of the current practices by recording on the balance sheet the external environmental impacts so that the actual costs can be fully accounted. Lastly, it identifies the different points of critical decisions that will determine the result of the environmental future of the industry and provides situations of gradual improvement or disruptive change to enable leaders to plan and invest reasonably.

One of the secondary objectives is to provide stakeholders with practical strategies on sustainable practices that not only attain environmental benefits, but also profitability. It involves a close look into winning case studies, new technology, and policy instruments that have demonstrated quantifiable effectiveness. The study goes beyond the theoretical information providing practical strategies that may be implemented in different environments.

Another goal of the article is to disclose the unknown economic costs of present beverage practices through measuring the externalized damages to the environment. By revealing these invisible costs, it is bringing the groundwork to full-cost accounting that encompasses accurate resource utilization and degradation and helps make decisions in corporate strategy, policy and consumer choice.

Lastly, the study aims at defining the critical decision points that will define the environment direction of the industry in the next several decades. The article provides the stakeholders with foresight to plan and invest strategies and investments by discussing the situation where they may gain the smallest or deal



with radical changes.

### 3. CURRENT TRENDS

There are a number of significant trends in the beverage industry, which influence its environmental and economic performance. The awareness of these patterns assists us to understand where change is possible and where we should work.

#### 3.1 Accelerating Regulatory Pressure

Bevis is facing increasing environmental regulations in governments worldwide. Over 120 countries have enacted laws restricting single-use plastic, with varying restrictions and degrees of stringency. Beverage manufacturing is now included in the European Union Emissions Trading System and that has provided a definite financial burden on carbon emissions. Extended producer responsibility (EPR) programs are increasingly becoming popular in North America, Europe and some sections of Asia, shifting local government burdens of waste-management onto the shoulders of manufacturers. The EPR system in France already makes more than 70 percent collection of most of the packaging materials. These regulations are not supposed to be slack. Policy makers already discuss even more radical measures, like taxing non-recycled virgin plastic, recycled content, and full circular-economy legislation.

#### 3.2 Consumer Demand for Sustainability

Customers appreciate products that are environmentally responsible more and more in their decisions but it does not always translate to purchasing decisions. Nielsen study concludes that 73 percent of consumers around the world are ready to change their habits to have less impact, but sustainable products have a low percentage in most markets. The difference is explained by price sensitivity, convenience and lack of trust in green claims created by greenwashing. There are groups, and particularly younger consumers in high-income markets, who will be willing to pay a premium on confirmed sustainable products. These opportunities can be exploited by brands that are able to demonstrate their environmental performance.

#### 3.3 Technology Innovation and Circular Economy Adoption

Circular solutions are possible in the packaging, production, and distribution thanks to new technologies. The enzymatic PET recycling of Carbios has the potential to reuse plastic back to raw material to enable closed-loop systems. Tablets and powder concentrates save water and decrease transportation emissions but do not compromise quality. The use of artificial intelligence in the supply chains reduces expenses and emissions by making the routing, forecasting, and inventory smarter. These concepts are leaving the laboratory and going to business, but scaling is poorly capitalized and infrastructure intensive.

#### 3.4 Investment Focus on ESG Performance

The environment, social and governance (ESG) factors increasingly determine the location of investments by investors. Large organisations are now looking at climate risk and environmental performance, which reduces cost of borrowing to the companies with high ESG profile. The Science Based Targets initiative has seen more than 100 beverage companies commit to cutting greenhouse gas emissions. The sector increases in green bonds and sustainability-linked loans. Poor performing companies incur expensive capital, sell-offs, and damaged reputation. ESG is ceasing to be a compliance question to a financial impact business requirement.

#### 3.5 Regional Divergence in Approaches

The approaches that countries take to address environmental issues in the beverage-industry vary very widely, thereby posing a complicated international landscape to participants. Europe has a lead in both



regulation, circular infrastructure, and consumer willingness to pay more to have sustainable choices. North America is heterogeneous, with certain states putting in place stringent rules and others having few. Asia is rapidly increasing in consumption and has a blend of governance, with the Singaporean excellence waste management systems to the less controlled markets experiencing a drastic impact of plastic pollution. Such fragmentation can hardly be avoided in global standards but also broadens the path to innovation that is region-specific.

## 4. THE TRUE COST OF CHEAP BEVERAGES

### 4.1 Understanding Externalized Environmental Costs

The success of food and beverage industry conceals huge hidden expenses that are not reflected in accounting books. When Nestle borrows ground water to produce bottled water in drought stricken regions, it pays a little fee which does not translate the water scarcity or the alternative cost of not utilizing the water in agricultural or domestic use. The reduction in the levels of the aquifers, reduced stream flows and disturbed ecosystems are not reflected on the balance sheets of corporations.

These indirect costs are all through the chain of value. An overview of the life cycle reveals that manufacturing of one liter of bottled water consumes approximately three liters of water. Drinks with a high input require more. In water strained areas the Central Valley of California, Maharashtra state of India and the Valley of Mexico in Mexico, the industries drain the water directly on top of the locals. Communities have reduced access to water, increased costs and poor environments as businesses retain profits.

The most externalized cost is plastic pollution. Approximately 600 billion plastic bottles are generated in the industry annually and this adds to approximately 8 million tonnes of plastic that find their way into the oceans. According to studies on Environmental science and Technology, microplastics have already been absorbed in the blood and the organs of human beings with some unknown but potentially dangerous health consequences. Detrimental consequences of these pollutants, such as the loss of marine life, the destruction of the ecosystem, and the potential costs of these damages on human health, are imposed on society and nature, rather than on the company books.

Carbon emissions of supply chains also cannot be properly accounted. An average 330-ml soda can of aluminum, used as a can, has 170 g CO<sub>2</sub>e of CO<sub>2</sub>e before making it to the consumer, a process that includes farming, manufacturing, packaging, transport, refrigeration and waste. Such emissions increase climate change, giving rise to extreme weather, agricultural destabilization, and sea-level rise. The cost to society in responding to disasters, repairing infrastructures, and economic damages are huge, whilst the beverage companies contribute only minor part through payment of energy bills and compliance expenses in the carbon-priced areas.

### 4.2 The Fiji Water Paradox

A good example of the hidden costs and marketing myth is Fiji Water. The brand markets an image of pure tropical water and luxury at high prices on the basis of purity and friendliness to the environment. Marketing narrates old artisan aquifers and absence of human pollution.

Factually, the extraction of Fiji Water in Viti Levu causes a strained relationship between locals and the shortage of water. Millions of liters of water are extracted and exported to the rich markets worldwide by the company and the local residents of the area may not have access to clean water. Transporting water to distant markets on a remote island and shipping it to the markets where tap water is safe does not



favor local populations and demonstrates the externalisation of costs as a way of distorting economics.

Huge emissions are also concealed in the carbon footprint of the company. The shipping of Fiji water to North America and Europe has a greater emission of Fiji Water than local bottled water or tap water. An example is a bottle that sold in London and has travelled approximately 16,000km, creating huge transportation pollution. These costs are absorbed in the premium price and healthy margins are maintained, although the environmental impact is a world-wide liability.

Fiji Water demonstrates the issue of the conventional economics. This results in the firm making a profit out of an inefficient model that misdirects resources by moving environmental costs off its books. The end result of marketing is making this inefficiency a luxury brand that people pay more on, having no idea of the full environmental cost.

## 5. THE ECONOMICS OF SUSTAINABLE TRANSFORMATION

### 5.1 Why Market Mechanisms Outperform Mandates

Economic motives perform better than moral arguments since they are not in conflict with the current frameworks of decision-making, but require a modification of behavior, adhering to moral rules or compliance. There are already sophisticated profiteering capabilities used by the companies. It is not a matter of creating new competencies but adjusting the market incentives in such a way that environmental responsibility is the profit maximizing strategy.

Consider the very distinction between regulation requirements and economic processes. The rule against single-use plastic packaging generates compliance expenses that businesses wish to keep down as they search for loopholes and exceptions. A long term producer responsibility model that levies companies to dispose of waste packages depending on their weight and reusability generates a continued financial incentive to minimize packaging, enhance recyclability and create reusable systems. The statute requires obedience. Innovation is rewarded in the economic mechanism.

The Pfund system of deposit returns in Germany is a great example of this principle. The system is not environmentally conscious but has a return rate of over 98 percent on bottles and cans by mere economic reasons. Customers make a cash deposit of 8–25 cents on every container at purchase and receive this money back with a return. This is a comparatively small amount that is enough to attract the astonishingly high returns due to the potency of the psychological effect of loss aversion. Individuals reuse containers not necessarily to make a positive change in the environment but to ensure that money they have already deposited to it is not wasted.

The effect of the system on the behavior of manufacturers is also quite important. Packaging companies that create containers should factor in the logistics and cost of dealing with returned containers. This provides high motivation towards standardization so that cleaning and refilling could be done instead of recycling. Most manufacturers of beverages in Germany have turned to returnable glass bottles, which have been reused dozens of times prior to recycling. Start-up costs incurred in infrastructure investments are greater than single-use systems, yet costs in terms of per unit decline significantly. The businesses also cushion themselves against volatility in the prices of the commodities related to virgin materials.

The carbon pricing systems work based on the same logic. The Emissions Trading System of the European Union makes it expensive to produce carbon emissions out of manufacturing activities. In the case where there is a real cost of emission, firms will innovate to minimize it not out of an environmental concern but due to profit motive. The beverage manufacturers have reacted by investing in renewable energy,



maximizing energy usage, changing packaging material to lower emission substances, and installing combined heat and power systems. Such investments provide emission abatements and a decrease in operating expenses in the long term.

## **5.2 Business Case for Circular Economy Models**

The linear economic model is based on an infinite level of the resource and a limitless capacity of waste absorption. Getting raw materials, processing products, supply to consumers, discard waste. This take-make-dispose paradigm was rather effective when the extraction of resources appeared to be cheap and environmental effects were to be local and invisible. Both of these assumptions do not hold in the modern settings.

Circular economy, in which the materials are used to reinvent the production systems, have a strong economic and environmental gains. The trick is in the fact that waste is not the unavoidable outcome rather than a design failure. Waste materials leaving a production system are values in lost economic terms coupled with cost to the environment.

The returnable glass bottle programs implemented by Coca-Cola in Latin American markets demonstrate how the idea of circular economics can be applied at the large scale. In Mexico, cans of glass bottles are returning high percentages of Coca-Cola sales in some sales outlets. The system incurs more initial investment in long-lasting bottles, collection system, cleaning system and reverse logistics. Nevertheless, on average, bottles pass through 20 to 30 cycles before they reach recycling stages by being broken or deterioration of the quality makes them redundant. Unit-based packaging is much cheaper than one-use packages, across the lifecycle of the bottle.

The positive economic impacts are more than cost savings. Coca-Cola will minimize the risk of commodity price volatility on PET plastic and aluminum. The retail relationships are strengthened by the company as well, since the return systems bring more touchpoints with the customers and visits to the stores. Brand loyalty is enhanced with the touchy and nostalgic features of the reusable bottles. Environmental gains are also obtained, and lifecycle assessment demonstrates that carbon emissions, water usage and waste production are significantly lower than when using single-use packaging.

The aluminum loop program by Anheuser-Busch InBev shows a different case of circularity. The company collaborates with recycling companies to get its aluminum cans with high levels of recycled material, and it agrees to buy recycled aluminum at agreed prices. This strategy establishes stable markets in the recycled materials as well as providing reliability in the supply chains. Aluminum recycling consumes half the energy required to produce it in the primary stage, and provides both environmental and economic benefits. The company limits carbon emissions and also primary aluminum market volatility.

These instances possess some similarities. They need long term thinking which condones paying more now and less in the lifecycle. They rely on investments in infrastructure that can only be made profitable on a large scale. They are successful when the reverse logistics are controlled or well-coordinated by companies. They show that cyclically oriented models can provide competitive benefits instead of simply minimizing the damage to the environment.

## **6. WATER ECONOMICS AND RESOURCE COMPETITION**

### **6.1 The Coming Water Crisis in Beverage Production**

The scarcity of water is the most basic long-term risk to the viability of beverage industry. Water has no alternative to the packaging materials as they can be substituted or recycled. Water is the most used



beverage and manufacturing processes demand a lot of water. As climate change endangers droughts and population growth raises demands on water, beverage companies are competing with rising competition over a more limited and limited resource.

The market failure in the production of beverages is on a deep level as demonstrated by the economics of water use. Rates paid by companies are usually based on the cost of infrastructure and not on scarcity value or opportunity costs. Agricultural users of water in Central Valley, California, pay between \$70 and 700 acre-foot based on the source and precedence of water rights, whereas the economic value of the same water to irrigate almonds alone can be more than 2000 acre-foot. Beverage plants pay municipal water rates that have no correlation with unavailability, opportunity cost or environmental effects.

This price-distorting generates ineffective distribution. When Coca-Cola has a bottling plant in a water-stressed area, the direct competition of the water being used by the company is with the agricultural irrigation, residential usage and ecosystem requirements. The efficient distribution would charge water at the price that would reflect its scarcity and opportunity cost. The existing prices also enable beverage production to persist despite the possible agricultural and environmental highest value use of water.

This is depicted in the case of India. The beverage companies Coca-Cola and PepsiCo have been opposed by the community and protests in some Indian states due to water extraction. In Mehdiganj, Uttar Pradesh, the local farmers accused the bottling plant of Coca-Cola of causing water depletion in the area by taking away groundwater used in irrigation. The same war has cropped up in Kerala, Rajasthan and Tamil Nadu. Whereas the companies claim the extraction constitutes small proportions of overall water consumption, the conflicts indicate actual disparities over scarce resources in areas where water scarcity is extreme limiting an agricultural sector and domestic consumption.

Another case study is that of Mexico. In large urban centers and agricultural lands there is extremely high water stress in the country. However, the production of beverages is on the increase and companies have tapped ground water under concessions that were issued many decades ago when water shortage was not a pressing issue. The Valley of Mexico, which harbors more than 20 million individuals, is draining the groundwater at a rate exceeding raw water recharge, resulting in land contraction and damage to infrastructures. The bottling plants of beverages contain concessions where they can still extract the water yet the locals are subjected to water rationing.

Such conflicts will only increase. Climate models are predicted to cause growing water stress in large beverage production and consumption areas of the southwestern United States, Mediterranean Europe, northern India, eastern China, and southern Africa. Companies that do not deal with water scarcity will experience interference in their operations, opposition and scrutiny by the community and damage to their reputation.

## 6.2 Innovative Water Management Strategies

The major alcoholic brands are taking the lead in developing strategies that support water consumption in long-term sustainability and relationship with the community, acknowledging that water scarcity is an existential threat that needs proactive response and not reaction management.

The positive water facilities of PepsiCo are one of the innovative methods. The company promised to accomplish positive water impact in regions of high water-stress, i.e. leaving more water in the communities than what the production processes are wasting. This entails several measures such as wastewater treatment standards which are higher than regulatory standards, watershed restoration programs, and community water access programs. PepsiCo in India has also adopted rainwater



harvesting and watershed management programs that are meant to restore ground water aquifers. The economic rationale goes simple enough; to obtain long term operating licenses and community acceptance by changing water liability to water asset.

The success of such programs is questionable, critics claim that the companies will not be able to fully offset the effects of extraction by the use of independent restoration initiatives, and that it will be necessary to achieve a real positive effect by not extracting water in sparse areas. Advocates respond that such investments do bring tangible benefits to the communities and enable sustainable operations to be maintained. The controversy echoes some of the larger concerns regarding the question of whether industrial water consumption can ever be reasonably sustainable in water-prone areas or whether such procedures ought to migrate in spite of the restoration.

Another way forward is through closed-loop water systems and attack-on-efficiency systems. The New Belgium Brewing in Colorado has managed to record water use ratios of less than 3:1 i.e. three liters of water yield a liter of beer. This is in favor with industry averages of 5:1 and above. The success involved total process redesign with heat recovery systems, countercurrent rinsing, streamlined clean-in-place procedures as well as capturing water that was discharged during the cooling processes. Initial capital investments were seen to be huge, yet operational savings are seen to be generated by lowering the cost of water and wastewater treatment. The firm also enjoys the advantage of improved reputation and differentiation in the craft beer markets that are becoming sustainability conscious.

Technological advances will bring even more efficiency. It is possible to use membrane technologies to achieve water reuse at drinking water standards. The water can be optimized in real-time by the advanced sensors and control systems depending on the production needs. Certain plants currently recycle more than 95 percent of the process water, with fresh water being used only in ingredients, and losses to evaporation and products being replaced.

Waterless and low-water drink substitutes are the most sophisticated way of solving the problem of inefficient transportation of water. The powder concentrates, tablet versions, and highly concentrated liquids demand the consumer to add water at the point of consumption, which gets rid of the ridiculousness of long-distance water transportation. Firms such as Cirkul and Waterdrop have founded their businesses on customizable flavor concentrates sold to consumers to be mixed with tap water or carbonated water in home delivery systems such as SodaStream.

These products deal with environmental, as well as economic logic. They emit 70 percent or more less carbon than ready-to-drink beverages. They reduce packaging specifications. They provide the consumer with the option of dilution and intensity of flavor. Their premium prices are achieved by branding convenience, customization, and sustainability as luxury features. The issue is in that consumers have to overcome their habits and inclination to choose convenience in the form of ready-to-drink beverages, yet the market development indicates that the trend is starting to change.

## **7. PACKAGING REVOLUTION AND MATERIALS INNOVATION**

### **7.1 The Plastic Problem and Economic Solutions**

Plastic drink packaging has become popular as an environmental issue that has attracted the attention of the public and regulatory efforts than any other industry-wide issue. Globally, it is estimated that one million plastic bottles are sold every minute and beverage packaging contributes significant percentages of plastic pollution in oceans, rivers, and in terrestrial ecosystems. However, mere criticism of plastic is a simplification of tradeoffs.



Beverage packaging was made of plastic since it presented strong incentives over others. Plastic is lighter than glass and thus less expensive and lower emission transportation. It does not break and enhances safety and minimal losses due to breakage. The cost of manufacturing is also low. It could be shaped to a variety of different shapes that allowed product differentiation. These are practical benefits that make use of plastic very quick to replace glass and metal in a lot of applications.

Plastic is not environmentally harmful, but the costs associated with its use are linear use and poor waste management. Single use plastic and its disposal is a giant failure of material economics. The resources and energy put in manufacturing plastic bottles receive a single use cycle before disposal which does not make any economic sense once the materials are given proper value.

Deposit return schemes deal with this failure by mere economics. The deposit return system of Norway has returns on plastic bottles of 1 to 3 Norwegian kroner per container, approximately, 10 to 30 cents, where the deposits exceed 97%. Customers do not dispose bottles due to environmental considerations but to get deposits. The system is a success due to convenience of the system, the amount of deposit is significant to motivate behavior and reverse vending machines are everywhere. The system is financed by beverage companies on unredeemed deposits and unit charges, which give incentives to reduce the packaging weight and enhance recyclability to save money.

Cost structures of producers are radically altered as long producer responsibility systems transfer the cost of waste management to the municipalities. In the EPR system adopted by Germany, the beverage companies pay the Gruner Punkt organization depending on the weight of packaging and the material used. There is a higher fee charged on hard-to-recycle materials than on easy-to-recycle ones. This generates immediate economic motivation of sustainable packaging design. Companies that lighten packaging, enhance recyclability or refillable systems save EPR costs which enhances margins.

Another economic mechanism is Virgin plastic taxes. In April 2022, the United Kingdom introduced a tax on plastic packaging, making it PS200/metric ton on packaging with a non-recyclable content of less than 30%. Recycled plastic is price-competitive with virgin plastic due to this price signal and therefore spurs massive growth in the use of recycled content. The tax also brings incentives of using alternative material or even eliminating packaging. There is even early indication of significant effects on behavior by manufacturers, as most firms are redesigning their packaging to pass the 30 percent limit.

## 7.2 Alternative Materials and Their Economic Viability

The quest to find plastic substitutes has produced different innovations, all of which offer unique economic and environmental tradeoffs, which are hard to classify as being better or worse than existing materials.

Aluminum cans are highly recyclable and have closed-loop systems on a commercial level. Here, recycling aluminum conserves about 95 percent of energy which would be used to produce it using bauxite ore, which forms great economic interest in collection and recycling. The recycling rates in the North American aluminum can recycling are more than 65 with the recycled cans back on shelves as new cans within 60 days. Good news is that the aluminum industry has been able to initiate the circular flows to reuse and recover material again and again.

Nevertheless, the production of primary aluminum is energy-consuming and problematic to the environment. Bauxite production leads to forestation and destruction of habitats. Refining of alumina produces red mud wastes which are toxic. Aluminum smelting consumes large amounts of electricity,



and the intensity of carbon and its variation with sources of electricity are huge. The average production of primary aluminum in the world is approximately 16 tons of CO<sub>2</sub> per ton of aluminum. This implies that recycled aluminum is good in terms of environmental benefits, but there is a high cost in terms of environmental costs associated with the continued growth of demand that would necessitate production of primary aluminum.

Glass bottles are recyclable, infinitely reusable, and they offer high brand position. The luxurious drinks are now more inclined towards use of glass relative to the increased transport costs and breakage. The weight disadvantage of Glass (seven to ten times the mass of the containers of similar size made of plastic) predisposes the transportation emissions. But the life of glass has allowed many repetition cycles of reuse and has allowed to amortize costs both economic and environmental after dozens of uses. The economic equation applies on products that have premium prices with each packaging quality affecting the brand recognition and readiness to shop.

Plant-based plastics and biodegradable materials have the potential to offer renewable supply and better end-of-life performance but are economically and practically challenging. The cost of bioplastics, especially Polylactic acid (PLA), is usually 30–50 percent higher than the traditional PET plastic. In terms of barrier properties, heat performance, and wear and tear, performance characteristics usually cannot compete with normal plastics. Biodegradability statements are a sham, with most bio plastics needing industrial composting conditions which are not likely to be replicated in practice. Bottles marked with the word biodegradable tend to stay longer in the nature just like the regular plastics do.

Worse still, biodegradable packaging has the potential to destabilize recycling. The presence of bioplastics in the standard recycled plastic streams may lead to reduction in the quality of recycled materials. This is the reason why biodegradable plastic packaging has been banned in certain jurisdictions because it interferes with recycling systems. Bio plastics will only find widespread application in niche applications until they reach price equality, performance equality, and other waste management infrastructures are in place to support their use with higher prices or special performance needs.

Refillable and reusable container systems are the most economically and environmental friendly answer to most applications, but they are highly impeded by infrastructure and behavioral challenges. Other companies such as Loop are also breaking new grounds with full reverse logistics solutions that take the form of products delivered in long-lasting containers and collect empty items at the doorstep of the consumers. There is an indication in the early findings that the consumers will be involved in case the systems eradicate inconvenience.

The economic model relies on the fact that the containers will be used enough times to recoup increased initial expenses in comparison to one-use products. Durable containers are many times more expensive than the disposable ones but are required to last dozens of use cycles. Infrastructure is needed to collect and clean, control quality and redistribute. The system is only economically favorable at scale, which presents chicken-and-egg problems in which investments in infrastructure can not be justified without user adoption, but cannot be adopted without existing infrastructure.

Nevertheless, reusable systems provide good long-term economic advantages. After the infrastructure is in place, the per-use costs fall with every circulation. Firms cut down on the risks of volatility of commodity prices. The opportunities of brand differentiation appear. Environmental benefits Environmental lifecycle assessments indicate that carbon emission, water consumption, and waste output are reduced by 70 to 90 percent relative to single-use counterparts.



## **8. SUPPLY CHAIN TRANSFORMATION AND GREEN LOGISTICS**

### **8.1 The Carbon Cost of Global Distribution**

A global map of carbon costs of distribution reveals that in United Kingdom, there is an almost 10 percent distribution of all household CH<sub>4</sub> emissions due to the distribution system.

Beverage distribution consists of moving heavy liquids over long distances, which inherently causes inefficiency. Water, which forms the major ingredient of most drinks, is having a weight of one kilogram per liter. A typical pallet of bottled water with mass of about 1,000 kilograms may hold only about 800 liters of the actual water i.e. 80 percent of the transportation weight and emissions is attributed to the transportation of a product that can be supplied locally using local infrastructure in most markets.

In normal beverage supply chain, transporting takes up 25–40 percent of total carbon emissions, depending on distances of distribution, modes of transport and type of product. The transportation of a bottle of imported beer over a distance of 5,000 kilometers is many times as a source of the transportation emissions produced by locally produced alternatives. Elite water brands that are manufactured in faraway areas and imported into the world also have carbon footprints that overshadow their effects to the environment in terms of production.

This will cause automatic inefficiency, but brands such as Perrier, Evian and Fiji have developed lucrative business based on exotic sourcing and global sales. Premium pricing is used to meet transportation expenses besides producing high margins. Consumers buy stories of origins and perceived differences in quality that are more a creation than a reality of marketing. Economic activity is beneficial to businesses, yet the level of resource efficiency is impaired.

Another point of emissions is refrigeration. Cold chain operations of temperature sensitive drinks involve maintenance of refrigeration during production, distribution to the retailer and home. The leakage of refrigerant of cooling systems in the atmosphere is the cause of climate change both by direct emissions of high warming capacity gases and indirect emission by the use of energy. Other estimates indicate that refrigeration contributes 10–15 percent of the industry of beverages.

### **8.2 Economic Strategies for Sustainable Distribution**

The closest solution is the localized manufacturing and distributed manufacturing to mitigate transportation emissions. Instead of having centrally based production and distribution throughout the world, companies can be able to create smaller plants near the consumption hubs. This has the advantage of minimizing transportation distances and maximizing sensitivity to local tastes.

The network of Coca-Cola bottlers in the world demonstrates the magnitude of this model. The company has franchised bottling units in more than 200 countries where it does not ship the beverages but concentrates on syrup. Local plants combine concentrate with water, carbonate, bottle, and sell in the regional markets. Such a method will save transportation pollution by a significant margin than transporting the finished drinks to all parts of the world. It also generates jobs locally, enhances distribution economics by lowering transportation costs as well as allowing the customization of the product to meet regional preferences.

The model relies on the standardized formulations of the concentrates and quality systems that are used to guarantee uniformity in the production that is spread geographically. It needs to have a large market size in each area to have reason to invest in facilities. The model is effective in products that have international brand names such as Coca-Cola. Distributed manufacturing might not be economically viable in case of smaller brands or products with specific production needs.



Optimisation of routes and improvement of logistic efficiency also provide substantial savings in emissions at low cost. Advanced analytics and artificial intelligence make companies optimize the delivery routes, consolidate deliveries, minimize empty miles, and increase the use of vehicles. DHL claims that its optimization algorithms save 15 percent to 20 percent of emissions in the transportation of the beverage industry in terms of transportation when compared with conventional routing strategies. The technology is self-paying in terms of fuel saving, and environmental benefits are delivered.

Efficiency is also improved by real-time tracking, proactive routing depending on the traffic conditions, and proactive maintenance that prevents breakages in vehicles. These technologies utilize better the infrastructure of transportation that is already in place instead of the need to invest new capital. They show that there are significant gains to sustainability that can be realised through better management of current assets.

Such as alternative modes of transport and electrification of fleet are long-term strategies that would demand a substantial capital outlay. A number of beverage companies are switching delivery fleets to electric vehicles, especially in urban last-mile delivery with electric trucks being equal or better in performance to diesel trucks and removing local emissions.

Anheuser–Busch InBev promised to convert the entire North American fleet to electrification by 2030, which will claim long-term cost reductions despite an increase in the purchase price of vehicles. Economics are also better in the sense that battery prices would drop and the number of charging points would go up. In most urban settings, the total cost of ownership of electric trucks is nearing similarity with their diesel counterparts, and the operation costs offsets the high purchase prices, when compared throughout the lifespan of the vehicles.

Electric vehicles have even better economics due to government subsidies such as tax credits, and preferential treatment on low-emission zones. Lots of cities are adopting a ban on urban centers of diesel vehicles, which produces regulatory pressure and enhances economics.

The most graceful solution of transportation emissions is concentrated products and local dilution. The model of SodaStream to sell concentrated syrups which are combined with carbonated water in homes can do away with all the water transportation. The company believes that this method will cut down on carbon emissions by 70% of the conventional packed beverages. It is also able to save on packaging needs since concentrated syrups need significantly less packaging than the same amount of pre-prepared volumes.

The model shifts a certain level of inconvenience to the consumers, who will have to make drinks instead of drink ready-to-consume products. This inconvenience is however small bearing in mind that consumer acceptance is increasing. Home carbonation systems are customizable giving the consumers the opportunity to adjust the carbonation levels and strength of the flavor. They decrease their shopping load by removing heavy beverage carrying to their stores. They conserve refrigerator space. These are the consumer benefits with added environmental benefits which are spurring constant market growth.

## 9. CONSUMER BEHAVIOR AND MARKET DYNAMICS

### 9.1 The Gap Between Environmental Attitudes and Purchasing Behavior

Sustainable products continue to register high preference among consumers in terms of surveys. An IBM study (2021) concluded that 71 per cent of participants attach importance to environmental sustainability in choosing brands, and 57 per cent of participants will switch purchasing behavior to have a smaller



impact on the environment. However sustainable products do not achieve a significant market share in the majority of beverage categories, which displays a large attitude behavior gap.

There are several reasons as to why this is a discrepancy between preferences and real behaviors. The sensitivity to price is prevailing. Average prices of sustainable beverages are usually 10 to 30 percent higher than traditional ones. Most of the consumers, when confronted with concrete buying choices tend to focus on cost rather than on the environment. This is a price sensitivity depending on the demographic group and the product type but is a major obstacle to sustainable use of the products.

The convenience factors also limit behavior change. The reason why a single-use packaging is successful is due to unmatched convenience. Consumer has a choice of buying drinks anywhere, drinking them on the spot, and throwing the packaging away without any further consideration. Reusable systems need planning, carrying containers, remembering to refurbish them and accept responsibilities of cleaning. These points, however insignificant, appear have a bearing on billions of buying decisions every day.

There are also problems of trust and verification. Endemic greenwashing has seen consumers doubt the corporate claims to sustainability. In the absence of clear, proven news on the actual effect on the environment, consumers have difficulties separating real gains and promotion language. This cynicism makes many of them default into making the usual decisions instead of subjecting themselves to higher premium prices in an attempt to get environmental benefits that might not be obtained in products.

More inertia is brought about by habitual buying behavior and brand loyalty. Majority of the beverage buying is associated with the least conscious buying where the consumer will buy a familiar brand because it is a habit. A shift in these tendencies will take a deliberate action which most buyers are not ready to give up buying relatively cheap items. To disrupt the habitual behavior, either significant price benefits of green alternatives or marketing campaigns with strength to form new habits should be exploited.

## 9.2 Strategies for Aligning Consumer Incentives with Sustainability

A price parity between the sustainable and traditional alternatives would remove the greatest obstacle to adoption. This mandates the lowering of the costs of sustainable options due to the scale economies and innovation or the hiking of the traditional option costs due to the policy that will internalize the environmental externalities.

Scale economies have the capability of reducing the cost of sustainable products drastically. With the rise in the volume of production the fixed cost is amortized in more units and manufacturing processes enhanced due to the learning-by-doing. Recycled materials are cheaper since more collection facilities are being constructed, and recycling technologies are also increasing. Cost competitiveness can be reached when production levels of plant-based materials are increased. But scale economies alone cannot bridge the entire price gap within the timelines that need environmental targets to be achieved.

Environmental externalities can be interceded by a policy intervention that would set the costs of conventional products at their true level. The environmentally externalized costs such as carbon taxes, taxes on virgin materials, and costs of waste disposal might be charged on conventional products. Under conditions of equal playing fields where both choices have to carry their environmental expenses, sustainable choices have a higher economic benefit in many cases.

Convenience parity is also important to behavior change. The reason why reusable container systems work is the fact that they must be as convenient as single-use containers. This involves heavy investment



of infrastructure in the collection points reverse logistics, cleaning facilities and user interfaces.

One way is shown in the reusable packaging platform of Loop. The service offers the delivery of products in sturdy containers and collects empties at the doorsteps of the consumers in regular schedules. Consumers feel as convenient or even more so than a single-use alternative, and there is the slight change of putting empties aside to be collected. Probably, early pilot programs in a number of markets have resulted in good adoption levels, an indication that consumers will join in when systems remove inconvenience.

Another way is through the use of public infrastructure of refillable containers. Certain cities in Europe are putting water fountains in the streets to enable people refill their bottles as opposed to buying bottled water. In a number of countries, retailers have refill stations where people can use containers to fill with drinks, cleaning products, and personal care products, removing the packaging. These projects involve the local government, retailers and product manufacturers but are capable of scale effects that are worth investments.

Consumer choice can be made informed through transparency and information that has been verified. Clear environmental impact labelling gives specific and similar information as opposed to dubious sustainability claims. Carbon footprint labels and water use indicators modify abstract sustainability issues into concrete measures of carbon footprint per serving, recyclability, and recycled content, and so on.

Studies have shown that when environmental information is easy to understand, is standardized and reliable, it does alter the buying behavior. The difficulty is to set the standards of labeling rigorously enough to avoid greenwashing without making it too complicated to be understood by the consumer who is making a quick buying decision. Environmental labeling schemes are currently in pilot in a number of countries, and the outcomes indicate that they may play a big part in pushing the way toward sustainable decision-making.

## 10. INNOVATION AND GREEN TECHNOLOGY

### 10.1 Emerging Technologies Reshaping the Industry

Technological innovation opens the directions to the sustainability that a decade ago appeared impossible. A number of technologies demonstrate a specific potential in changing the environmental performance of the beverage industry but also provide economic sustainability.

**Waterless/dry beverage** The waterless or dry beverage technologies do away with water transport inefficiency by allowing consumers to add water at the point of use. This is as the technology of powder technology, tablet compression, and flavor encapsulation is making such products more similar to conventional ready-to-drink beverages in taste, mouthfeel, and appearance. The products of the early waterless type had quality compromises, which hindered its adoption, but the latest innovations have been able to bridge the quality gap significantly.

Tablets of concentrated drinks such as Waterdrop and Nuun provide flavored hydration in a format that requires a few grams of material as opposed to hundreds of grams of the packaged liquid. These products consume less packaging by 95 percent and do away with transportation of water. They are sold at premium prices, convenience, customization, as well as sustainability are luxury features. The size of the market implies that the acceptance by the consumers is increasing, yet these products are considered as a niche in comparison with the ready-to-drink beverages.



Enzymatic recycling of plastics is a potentially game-changing technology of developing truly circular systems of plastics. Other companies such as Carbios have made engineered enzymes capable of depolymerizing PET plastic to its molecular building blocks, terephthalic acid and ethylene glycol, in hours at moderate temperatures. It is then possible to repolymerize these monomers into virgin-grade PET plastic that is equal to the one produced using petroleum.

This technology addresses various issues that restrain mechanical recycling of plastic. Mechanical recycling breaks down the polymer chains such that every time the polymer is recycled the quality decreases and cannot be recycled indefinitely. It has difficulties using mixed plastic waste or contaminated plastic waste. It generates recycled material that has a quality of limitation stopping their application. Enzymatic recycling generates monomer feedstocks that allow the recycling of an infinite cycle without loss of quality. It is able to handle mixed plastic waste such as those that cannot be recycled through other mechanical recycling methods. This produces the recycled plastic which is identical to virgin material in terms of chemical composition.

Its economics are not easy, but it is getting better. Currently, enzymatic recycling is more expensive as compared to mechanical recycling and virgin plastic production. Nonetheless, prices are reducing with the optimization of the scales of production and processes. Enzymatic recycling is becoming more and more competitive as the cost of virgin plastic goes up following carbon-related costs as well as taxes on virgin plastics. Some of the prominent beverage firms have put their money in the enzyme recycling technology and have pledged to use the recycled content.

Being in business of waste CO<sub>2</sub> into valuable end products, carbon capture and utilization can be used in the manufacture of beverages. Carbonating beverages consumes large amounts of food grade CO<sub>2</sub> which is traditionally generated through the burning of fossil fuels or industrial processes. A number of companies are also looking into systems that can collect the CO<sub>2</sub> emitted by industries, clean it to food grade and apply it in the carbonation of beverages.

This strategy is advantageous in two ways. It minimizes the emissions of sources of CO<sub>2</sub> as well as producing usable products. It lowers the reliance of beverage companies on traditional CO<sub>2</sub> sources, which have unstable prices. The financials are tricky because the cost of capturing and purifying carbon is to date higher than the traditional prices of CO<sub>2</sub> in the majority of the markets. The economic equation is however being enhanced by the increasing cost of carbon caused by climate policies. Carbon capture technologies are also supported by government, which further increases viability.

Beverage supply chains gain access to dramatic efficiency through the use of artificial intelligence and machine learning applications. The accuracy of predictive algorithms is greater than that of human planners because they can predict demand accurately and minimize inventory costs and spoiled inventory. Optimal route systems lower expenses and emissions of transportation. Quality control systems are automated minimizing defects and rework. Energy management systems streamline the work of equipment.

These technologies provide economic and environmental paybacks as they provide greater returns on the available assets by means of superior management. They do not need huge capital investments in new physical structures. The main implementation is the software and data infrastructure that is available to both large and small organizations. The fast development of the AI capabilities implies that the improvement is likely to continue, potentially leading to massive gains in the efficiency in the years to come.



## 10.2 The Role of Open Innovation and Collaboration

There are numerous sustainable technologies the investment of which could not be economically justified by companies individually. Breakthrough innovation includes research and development of breakthrough innovations such as recycling of plastics by enzymes or carbon capture systems which require hundreds of millions of dollars and are unpredictably commercially viable with lengthy development cycles. Single firms will find it hard to afford such investments in the face of competition and shareholder demands to get returns. Collaborative research consortiums enable competitors to distribute the cost of technology development, as well as expedite innovation. Resource sharing would help companies to overcome problems that amount of scale that would otherwise not be committed to by any one company. Innovations made with the aid of collaboration can be distributed among the members of the consortium, and competitive differentiation is created during the process of implementation, not access to unique technologies.

This cooperative strategy can be seen in the New Plastics Economy initiative of the Ellen MacArthur Foundation. The initiative unites beverage firms such as Coca-Cola, PepsiCo, and Danone as well as packaging manufacturers, recyclers and researchers to set up circular packaging systems. Members make certain commitments such as getting rid of problematic packaging, having 100 percent reusable, recyclable or compostable packaging and using more recycled content. The partnership has produced a number of inventions such as standard packaging designs that enhance recycling, improved technologies in recycling, and reusable packaging systems. The mutual research is of advantage to individual companies and brand strength as well as market execution positions them competitively. The collective pledge provides enough size to make infrastructural investment in collection and recycling systems that will be of benefit to everyone involved.

Social responsibilities such as the Beverage Industry Environmental Roundtable establish industry-wide goals that rationalize investment in infrastructure that is of benefit to everyone. When two or more companies pledge to use recycled content, the demand will be set to warrant the investment in the advanced recycling facilities. In the case of bulk companies that will be using refillable packaging, the infrastructure to collect and clean warrants the commitment. Such collective undertakings address coordination issues such that individual companies cannot act first. Nonetheless, collaboration encounters some issues such as the antitrust issues where certain firms are enjoying the benefits with no proportional contribution, the free-rider problem, and the intellectual property rights issues. Effective joint programs must be properly designed to overcome these issues as well as to allow true cooperation in pre-competitive research and infrastructure building programs.

## 11. POLICY, REGULATION, AND INDUSTRY STANDARDS

### 11.1 The Necessary Role of Government Intervention

The market alone cannot bring the necessary change to address the issues of the environment and ensure the change of the required extent and the necessary speed. External costs remain unnoticed in the market, unless they are brought to a financial reality by policy interventions. Governments are therefore forced to provide structures that enable market operation mechanisms to be effective. Successful environmental policies are distinguished in certain aspects that separate them into those that are ineffective. They establish transparent rules that are predictable thereby enabling companies to invest with confidence. The risk of fear of future regulations has frozen any investment in long-lasting assets like production plants and packaging systems. Rational allocation of capital is allowed through clear policy pathways with a set of timelines.



The policies should be provided equally to the players in the market to avoid distortion of the market. When certain producers are required to work in strong conditions and competitors have to work in less strict conditions, there is a disadvantage with the compliant companies, which might not be economically viable. A level playing field will make environmental performance to be a source of competitive advantage and not a burden. Strong mechanisms of enforcement that have substantial punishment when there is non-compliance are necessary. Unenforced policies are just recommendations that can be overlooked at the most opportune time by companies. Punishment should be stiffer than the economic gain of not complying so that it can be real deterrence. There exist other jurisdictions that have implemented tough words and a light enforcement action, which make little significant effects.

The carbon pricing mechanisms are a direct response to the effects of climate as it is based on the financial charges of emission. The Emissions Trading System provided by the European Union encompasses beverage production among other industrial sectors and companies are obliged to buy allowances on emissions. The prices on allowances have increased significantly over the last few years up to recent times of over 80 euros per metric ton of CO<sub>2</sub>. At these stages, carbon costs have a significant impact on the investment decisions, and it promotes emission reduction by improving efficiency and switching fuels and using renewable energy. Carbon pricing can be effective with regard to the price levels and coverage. Prices lower than 10 dollars per ton, as is the case in most jurisdictions, are not enough to change behavior. This is the case with comprehensive coverage in all areas of the economy and carbon leakage, where factories tend to move to uncontrolled regions. Competitiveness issues can be overcome with carbon costs that are imposed on imports as a border adjustment mechanism that avoids leakage.

Extended producer responsibility systems transfer responsibility for waste-management to producers, as a way of encouraging sustainable packaging design. The EPR packaged system in France requires the producers to finance the collection and recycling by making fees to the approved organizations. Fee structures indicate the weight of packaging and recyclability of the material used and the cost of materials that are hard to recycle is high. This pricing system promotes light-weight packaging, recyclable material and reusable system that lowers or eliminates charges. The collection rates in France system have reached to over 70 percent of the different types of packaging materials, which is a great achievement compared to jurisdictions that use municipal waste collection systems in the absence of producer responsibility. This fact also creates an innovation in the area of packaging design where businesses aim to reduce EPR costs by being more sustainable.

Plastic bans and restrictions on single use are controversial and compel innovation in the industry. Some degree of single-use plastic regulation has been instituted in over 120 countries, whether in the form of restricted prohibitions on plastic bags or straws, or broadly, prohibitions on a number of different types of single-use plastic. These policies are faster in developing alternatives- such as reusable system, alternative material and innovative product design that does not involve packaging. The critics claim that ban is less effective than economic strategies such as taxes or deposits, and bans may lead to substitution to other products that have a poorer environmental footprint than the well-operating plastic systems. The advocates respond by the fact that prohibition is sending messages and forcing innovation that might not be attained through economic mechanisms. It will be effective depending on the implementation details, existing alternatives and infrastructure support.

The government funding and subsidies on sustainable infrastructure addresses the coordination issues that scare away private investment. Deposit-return systems, refillable bottle systems, and high tech



recycling plant need large initial capital with unpredictable payback. The risks and long payback periods normally scare off the involvement of private investors. Projects which provide societal benefits at a greater rate than the gains to the individual may be triggered by government funding or guarantees. Government funding was used by a number of European countries to introduce deposit–return systems which in turn were self-sustaining with deposits and recycling revenues. The startup costs and coordination barrier were overcome by initial public investment and systems became industry funded. This trend indicates that some valuable catalytic role can be played by governments even in what eventually becomes an industry–financed system.

## 11.2 Industry Self-Regulation and Voluntary Commitments

The voluntary corporate commitments are used in addition to government regulation though their performance depends on being specific and accountable, and verifiable. The empty commitments to make it more sustainable or to lessen the negative impact on the environment do not have a specific meaning of accountability. Companies can boast of improvements by implementing small changes or by using selected measures and escaping meaningful change. Good commitments will establish clear quantitative targets, deadlines, will demand regular reporting, and must be based on external verification. This is the case with the Science Based Targets Initiative. Emission reductions are aligned with climate science by companies to restrict global temperature at 1.5 or 2 degrees Celsius. Targets include scope 1, 2, and 3 emissions, including supply chain. Companies are required to report progress every year, and the reported emissions are independently verified.

Science–Based Targets have been signed by more than 100 beverage companies, including Coca-cola, PepsiCo, and Nestle. The program generates accountability by making commitments to the community, comparing it with peers and reputational implications of under-delivering. Despite being voluntary, the initiative has generated significant business response with regard to climate change. The industry consortiums have the ability to set standards that elevate the standards of all players. Beverage Industry Environmental Roundtable is an organization that makes leading companies unite and create best practices and performance standards of water use, energy efficiency, waste reduction, and other environmental parameters. Through the establishment of common metrics and benchmarks, the initiative makes environmental performance to be compared and competed.

Nevertheless, voluntary commitments are limited in nature. Firms that are not committed can issue promises that sound ambitious, yet they have no intentions of fulfilling them. Free-rider issues develop when there are firms who are receiving the benefits of better industry reputation as implemented by the leaders, and they do not have to incur the expense of meaningful action. Voluntary commitments rely on goodwill and reputational interests which are not always adequate without enforcement. The best strategies involve voluntary measures that are supported by regulatory floors. The innovation and best practices in the industry are led by industry leadership, exceeding the minimum requirements imposed by the regulatory bodies. Regulations provide minimum performance and eliminate the competitive imbalance of responsible firms. This combination takes advantage of the flexibility and innovativeness of voluntary action and assures minimum standards by regulation.

## 12. CONCLUSION

The beverage industry is going through environmental issues which are no longer seen as a far off problem but now are being taken as a business necessity. Lack of water constrains activities in most regions. Plastic pollution provokes regulatory actions that inhibit the packaging possibilities. Climate



change disturbs supply chains and puts a strain on emissions cuts. Such pressures are aligned with increasing consumer pressure to be sustainable, investor pressure on environmental performance, and policy actions that have externalized costs. Change does not just need more efficiency, it needs fundamental change in business models, value chains, and measures of success. The concept of linear take–make–dispose systems, which externalize the cost of the environment, needs to be transformed into the concept of a circle known as the system of circulation, which does not discard material value, but reduces environmental impact. This transformation requires a large scale investment in new technologies, infrastructure, and capabilities and hard choices regarding the giving up of profitable yet unsustainable practices.

The most effective and the strongest driver of this transformation is economic incentives. When the markets bring the financial interests and environmental outcomes in accordance with each other, the companies will be creative in seizing the opportunities instead of responding. Carbon pricing transforms the cuts of emission into profit. Sustainable packaging design is economically viable due to extended producer responsibility. The deposit–return systems manipulate consumer self–interest to attain rate of collection that is impossible with voluntarism. The success of these mechanisms lies in the fact that they do not fight economic motivations. Good economic incentives are based on policy structures that render externalized costs visible and financially material. The market is not enough to achieve the desired transformation since no one tries to internalize the environmental costs. The government needs to take a decisive step in setting the prices of carbon, producer–responsibility schemes, enabling infrastructure funding, and maintaining equal competition. Those that have worked best incorporate a mix of policy frameworks to generate economic incentives and voluntary industry leadership to encourage innovation that exceeds minimal regulation.

Technology innovation stretches the boundary of what can be done. Plastic recycling can be recycled enzymatically and allows real circular systems. Waterless type of beverages avoid inefficiency in transportation. AI makes supply chains efficient to reduce costs and emissions at the same time. These technologies have to be further invested and supported in their development, yet they show that the technical limitations should not be used to avoid change. The revolution in the beverage industry has an external effect on the industry. Success would demonstrate that large industrial systems can be changed in order to meet environmental requirements without being economically unviable. It would legitimize strategies involving market–based, policy–based and technological innovation as sustainability strategies. This failure would imply that these established economic interests and consumer preferences might prove to be too strong to change even in situations when there is an apparent environmental necessity. The coming 10 years will be determining. The decisions currently made by investors will determine infrastructure that will go on to last decades. The best consumer habits that are developed today will continue. The presence or absence of economic incentives that stimulate speedy transformation or the opposite will be determined by the policy frameworks that have been or will be put in place. The change is mandatory and achievable. All it needs is investment by industry leaders, policymakers, investors, and consumers in making choices that are based on the long–term sustainability and not on the convenience of the short term.

## REFERENCES

- [1] Popescu, C. R., Martínez-Falcó, J., Marco-Lajara, B., Sánchez-García, E., & Millán-Tudela, L. (Eds.). (2024). *Economics and Environmental Responsibility in the Global Beverage Industry*. IGI Global Scientific Publishing. <https://doi.org/10.4018/979-8-3693-2149-2>



- [2] Dr.A.Shaji George. (2025). Economics and Environmental Responsibility in the Global Beverage Industry: A Critical Analysis of Sustainability Challenges and Opportunities. *Partners Universal Multidisciplinary Research Journal (PUMRJ)*, 02(01), 19–23. <https://doi.org/10.5281/zenodo.14739926>
- [3] Rodriguez–Sanchez C, Sellers–Rubio R. Sustainability in the Beverage Industry: A Research Agenda from the Demand Side. *Sustainability*. 2021; 13(1):186. <https://doi.org/10.3390/su13010186>
- [4] Bezares N, Fretes G, Martinez EM. The Role of Food and Beverage Companies in Transforming Food Systems: Building Resilience at Multiple Scales. *Curr Dev Nutr*. 2021 Aug 24;5(9):nzab110. doi: 10.1093/cdn/nzab110. PMID: 34557618; PMCID: PMC8452525.
- [5] Stewart RB. Economic incentives for environmental protection: opportunities and obstacles. In: Revesz RL, Sands P, Stewart RB, eds. *Environmental Law, the Economy and Sustainable Development: The United States, the European Union and the International Community*. Cambridge University Press; 2000:171–244.
- [6] Dr.A.Shaji George. (2025). Digital Transformation and Human Factors in Contemporary Marketing Science. *Partners Universal Multidisciplinary Research Journal (PUMRJ)*, 02(05), 38–48. <https://doi.org/10.5281/zenodo.17212372>
- [7] Biancalani, F., Gnecco, G., Metulini, R. et al. The impact of the European Union emissions trading system on carbon dioxide emissions: a matrix completion analysis. *Sci Rep* 14, 19676 (2024). <https://doi.org/10.1038/s41598-024-70260-6>
- [8] hmad H, Yaqub M, Lee SH. Environmental-, social-, and governance-related factors for business investment and sustainability: a scientometric review of global trends. *Environ Dev Sustain*. 2023 Jan 25:1–23. doi: 10.1007/s10668-023-02921-x. Epub ahead of print. PMID: 36714213; PMCID: PMC9875197.
- [9]
- [10] Admin. (2025, October 20). Impact of ecology and sustainability on the global beverage market. Private Label. <https://www.plbeverage.com/impact-of-ecology-and-sustainability-on-the-global-beverage-market/>
- [11] Anderson, A., Lohof, L., & U.S. Environmental Protection Agency. (2004). INTERNATIONAL EXPERIENCES WITH ECONOMIC INCENTIVES FOR PROTECTING THE ENVIRONMENT. In INTERNATIONAL EXPERIENCES WITH ECONOMIC INCENTIVES FOR PROTECTING THE ENVIRONMENT (Revision 1, January 2005).
- [12] George, D. (2025b). The Multi-Alignment advantage in India's foreign policy evolution for maximizing strategic autonomy and economic growth. Zenodo. <https://doi.org/10.5281/zenodo.17009568>
- [13] Barton, B. (2025, November 22). Recycling aluminum: environmental impact and sustainability explained. ShunWaste. <https://shunwaste.com/article/is-recycling-aluminum-bad-for-the-environment>
- [14] Daly, R. (2025, April 22). Every bottle counts: Beverage industry impact report. Bevi. <https://bevi.co/blog/beverage-industry-impact-report/>
- [15] George, D. (2025a). Beyond the people rental Crisis - A Systematic review of AI-Driven Disruption in Indian IT Labor Arbitrage and Strategic Workforce Evolution Pathways. Zenodo. <https://doi.org/10.5281/zenodo.16992735>
- [16] Gallego–Álvarez, I., Amor–Esteban, V., & Martín–Gallego, E. (2025). Environmental issues in the food and beverage sector: A multivariate regional analysis. *Applied Geography*, 177, 103566. <https://doi.org/10.1016/j.apgeog.2025.103566>
- [17] George, D. (2025c). An exploratory study of friendship marriage and its role in redefining partnership for economic security and personal autonomy in modern society. Zenodo. <https://doi.org/10.5281/zenodo.17137271>
- [18] Green consumption, circular economy pushes transformation in beverage industry. (n.d.). vietnamnews.vn. <https://vietnamnews.vn/economy/1729370/green-consumption-circular-economy-pushes-transformation-in-beverage-industry.html>
- [19] George, D., & Dr.T.Baskar. (2025). Artificial intelligence transformation of digital interaction platforms and economic opportunity structures. Zenodo. <https://doi.org/10.5281/zenodo.17147924>
- [20] Harapko, S. (2025, March 27). Trends in the Beverage Industry: Navigating change and innovation. [https://www.ey.com/en\\_us/insights/consumer-products/beverage-industry-trends-innovation-challenges-and-growth](https://www.ey.com/en_us/insights/consumer-products/beverage-industry-trends-innovation-challenges-and-growth)
- [21] George, D. (2025e). AIOT and Organizational Transformation: A comprehensive framework for strategic implementation and performance enhancement. Zenodo. <https://doi.org/10.5281/zenodo.17443895>
- [22] Intelligence, M. (2025, November 25). Beverage Market Size, Share Analysis & Industry Report, 2030. Mordor Intelligence. <https://www.mordorintelligence.com/industry-reports/beverages-market>
- [23] George, D. (2025d). From brain drain to brain gain The impact of developed nations immigration restrictions on India's innovation ecosystem and economic growth. Zenodo.



<https://doi.org/10.5281/zenodo.17187338>

- [24] Kechichian, E., Jedlicka, H., Carter, C., Whiteley, G., Yap, J., Beykan, N., & World Bank Group. (2016). Green Incentives for Climate Competitive Industries: A Practitioner's Handbook (Ricardo AEA, Ed.). The World Bank Group. <https://documents1.worldbank.org/curated/en/771681470127138842/pdf/107348-WP-World-Bank-Incentive-V30-PUBLIC.pdf>
- [25] Kurek, R. (2025, January 31). Energy Saving Refrigerators: Save Money and the Environment with These Smart Choices. Robertkurek Com. <https://www.robertkurek.com/post/energy-saving-refrigerators-save-money-and-the-environment-with-these-smart-choices>
- [26] Life Cycle Assessment (LCA) | Definition, Phases, Uses, & Example. (n.d.). <https://www.carboncollective.co/sustainable-investing/life-cycle-assessment-lca>
- [27] PAGE, Prihatiningtyas, L., Roeder, E., Martinez, C., Sharpe, S., Gunawan, T., Gah, Y., Andria, V., Pratiwi, D. R., Rani, M. D., Gunawan, T., Roeder, E., Medrilzam, D., Pei, H., Sittirin, W., Dorjsuren, A., Raman, K., Nguyen, M.-Q., Chanthapanya, M., & Runtasevee, S. (2023). Circular economy in the food and beverage industry for a Green Recovery - PAGE Indonesia: In-depth assessment of green jobs and skill needs (By PAGE, United Nations Environment Programme (UNEP), United Nations Development Programme (UNDP), United Nations Industrial Development Organization (UNIDO), & United Nations Institute for Training and Research (UNITAR)) [Report]. PAGE. [https://www.ilo.org/sites/default/files/wcmsp5/groups/public/@asia/@ro-bangkok/@ilo-jakarta/documents/publication/wcms\\_906280.pdf](https://www.ilo.org/sites/default/files/wcmsp5/groups/public/@asia/@ro-bangkok/@ilo-jakarta/documents/publication/wcms_906280.pdf)
- [28] Powerful vested interests, misplaced economic incentives are major drivers of the joint pandemics of obesity, undernutrition and climate change. (2019, January 27). Santa Fe Institute. <https://santafe.edu/news-center/news/powerful-vested-interests-misplaced-economic-incentives-are-major-drivers-joint-pandemics-obesity-undernutrition-and-climate-change>
- [29] SBTi crosses 10,000 commitments: What this milestone means for global climate Action - Seneca ESG. (n.d.). Seneca ESG. <https://senecaesg.com/insights/sbti-crosses-10000-commitments-what-this-milestone-means-for-global-climate-action/>
- [30] Siemens AG & Frost and Sullivan. (n.d.). Decarbonizing practices in the global food and beverage industry. In Siemens AG and Frost and Sullivan. <https://assets.new.siemens.com/siemens/assets/api/uuid:16f653d0-53a3-415f-ab8d-7f77a941841e/Siemens-whitepaper-Decarbonizing-practices-in-the-global-food-and-beverage-industry-EN-May2022.pdf>
- [31] Statista. (2025, November 25). EU-ETS allowance prices in the European Union 2023-2025. <https://www.statista.com/statistics/1322214/carbon-prices-european-union-emission-trading-scheme/>
- [32] Stavins, R. N. (1991, December 1). Economic Incentives for Environmental Protection: Integrating theory and practice. The Belfer Center for Science and International Affairs. <https://www.belfercenter.org/publication/economic-incentives-environmental-protection-integrating-theory-and-practice>
- [33] Sustainable spirits production and organic wine growing. (n.d.). <https://drinktec.com/en-US/industry-insights/sustainability-in-the-beverage-industry-strategic-planning-instead-of-greenwashing/>
- [34] Voluntary & Economics Incentives Working Group. (2018). Voluntary and economic incentives to reduce littering of drinks containers and promote recycling. <https://assets.publishing.service.gov.uk/media/5aba4b0ae5274a1aa5933844/voluntary-economic-incentives-working-group-report-drinks-containers-final.pdf>